



Domestic

Drilling & Operating

SWEET BABY
MCBEE NORTH

Important Notices:

INVESTING IN THIS PROJECT INVOLVES A HIGH DEGREE OF RISK. PARTICIPATION IS ONLY SUITABLE FOR SOPHISTICATED PERSONS WHO UNDERSTAND THE LONG TERM NATURE AND RISK ASSOCIATED WITH OIL AND GAS EXPLORATION AND DEVELOPMENT. YOU MUST BE ABLE TO AFFORD THE ECONOMIC RISK OF YOUR CAPITAL CONTRIBUTION FOR AN INDEFINITE PERIOD OF TIME AND, AT THE PRESENT TIME, AFFORD A TOTAL LOSS OF YOUR CAPITAL CONTRIBUTION.

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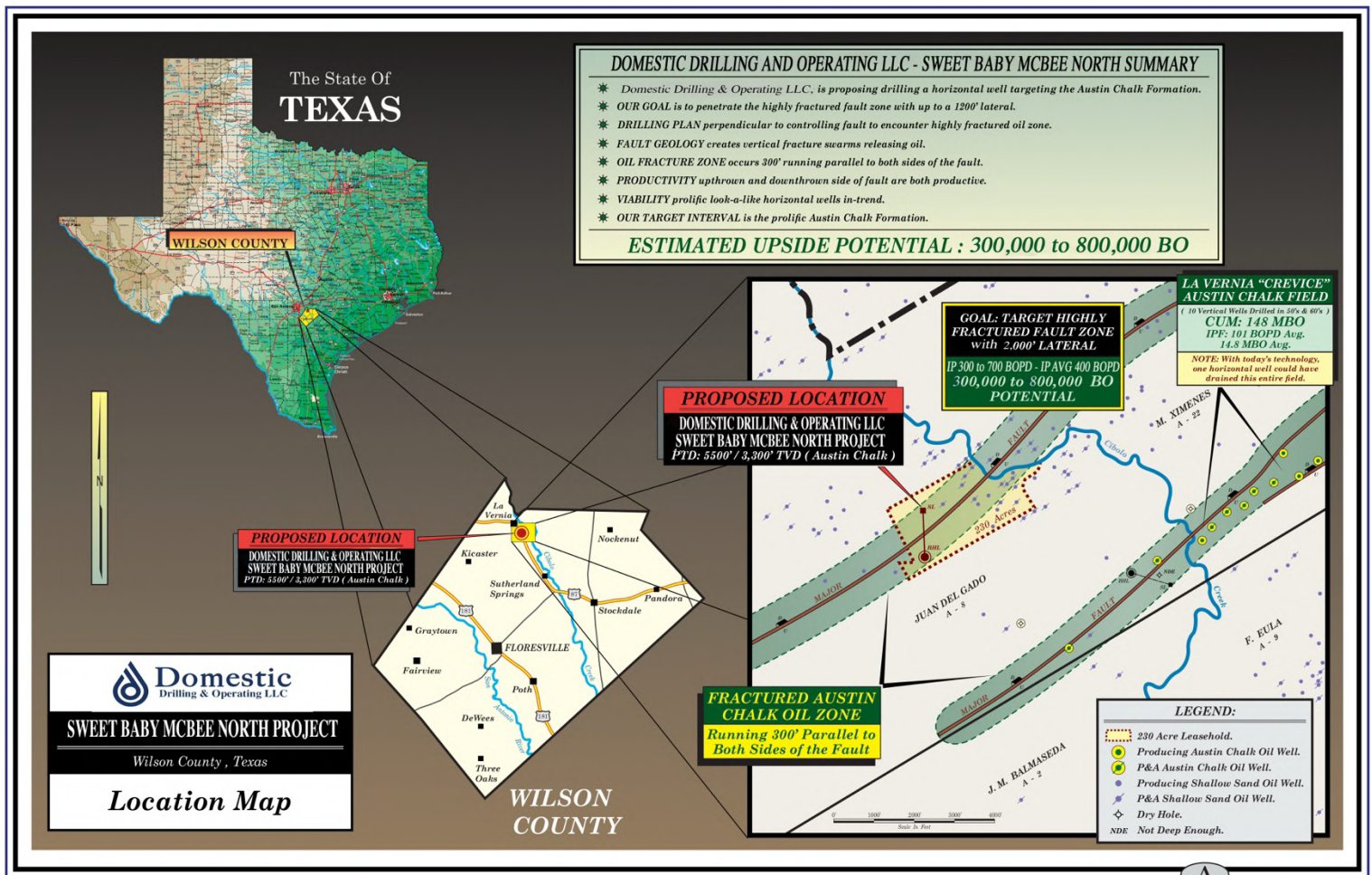
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THIS DOCUMENT DOES NOT CONSTITUTE AN OFFER TO SELL ANY INTEREST IN THE PROJECT TO ANY PRESON TO WHOM IT MAY UNLAWFUL TO DO SO, AND THE COMPANY RESERVES THE RIGHT TO DENY PARTICIPATION IN THE PROJECT TO ANY PERSON FOR ANY REASON. THIS AND THE INFORMATIONIT CONTAINS IS PROVIDED TO YOU ONLY SO THAT YOU MAY CONSIDER WHETHER YOU HAVE AN INTEREST IN COMMUNICATION WITH THE COMPANY REGARDING PARTNERING IN THE PROJECT.

Domestic Drilling & Operating LLC
Wilson County Austin Chalk
Sweet Baby McBee North Project
LOCATION MAP



Executive Summary: Sweet Baby McBee North

Overview

Domestic Drilling C Operating LLC. proposes to drill a 5,500' Total Depth oil well with a 2200'+/- horizontal to exploit "cluster fault swarms" in the Austin Chalk Giddings oil Field, Gulf coast region. The #1 most prolific field in the world.

Prospect is located in Wilson County, Texas and is comprised of 230+- acres

Total oil potential for Prospect acreage is estimated at 800,000 to 2,400,000 BO

- Initial Potential: 300 - 700 BOPD

Geological G Production Discussion

The Austin Chalk Formation is made up of chalk a soft white limestone. Stratigraphically, the Austin Chalk overlies the shales of the Eagle Ford Formation.

The Austin Chalk in the Gulf Coast forms a low-permeability, oil-rich reservoir that flow naturally with a high level of fracturing caused by geologic movement.

Most fractures in the Austin Chalk were created in response to the down warping of the Gulf Coast basin, paired with associated faults and localized uplifts. When these Oil-Bearing fracture zones are encountered during drilling, the resulting production is prolific.

Production in the Area is primarily controlled by naturally fractured reservoirs. These zones extent along the fault. Average depth of the Austin Chalk is ~2,800' with a thickness of 150'.

In the mid 1950's production in the area was found in the Austin Chalk formation along the fault zone using vertical wells in both the upthrown and downthrown side of fault. Yielding impressive results.

Early wells were drilled "**vertical over-balanced**" allowing drilling mud to invade the formation, clogging the fractures, and limiting production.

New "**horizontal under-balanced**" drilling has resulted in some of the best production rates and total barrels of oil produced in Texas.

Key Horizontal Wells

UPRC Stroud #1

To the north in the La Vernia West Field UPRC drilled several multi-lateral wells in the Austin Chalk, these wells were primarily productive from the Lower Austin Chalk, one key well includes the UPRC Stroud #1. After an abandoned lateral in the upper chalk on the upthrown side of the controlling fault, an attempt to drill a lower chalk lateral was made. This lateral crossed the fault into the downthrown side of the position and had an initial production rate of 427 BOPD 48 MCFD C 30 BWD, with total cumulative production of 195,174 BO C 17,161 MCF.

KARENCO Scull Unit #1

The vertical wells drilled in the 1950's had a typical cumulative production of 10,000-18,000 BO. However, in 1991 on the far eastern edge of the field Karenco Oil Co. drilled the C.E. Scull Unit #1 well, this is the only horizontal well drilled along the controlling La Vernia "Crevice" Field fault, on the far easterly edge of the field. The Scull well had an initial production rate of 728 BOPD 28 MCFD C 0 BWPD, with total cumulative production of 89,947 BO.

TANGELWOOD Neubauer-Stanush #1

This well was initially drilled by Denver American Petroleum in 1995 as a vertical test well in the Austin Chalk. Upon testing, the initial production was 2 BOPD and 8 BW; showing marginal production, the well was shut in. In 1999, the well was taken over by Tanglewood and re-entered and re-drilled as a horizontal well with an approximate 650' lateral in the lower Austin Chalk. The well had an initial production rate of 300 BOPD 1 MCFD C 0 BWPD, with total cumulative production of 168,988 BO.

UPRC Edwards Unit #1H

The well had an initial production rate of 172 BOPD 25 MCFD C 28 BWPD, with total cumulative production of 146,830 BO and 20,420 MCF.

Summation

The subsequent oil production from the Austin Chalk is basically a history of using technology to access the substantial oil reserves stored in the matrix porosity. Improved horizontal drilling, well completions, and analytics are helping to unlock the Chalk's complex geology. The results: higher recovery rates, strong IPs, and attractive economics. The combination of horizontal drilling into naturally occurring fracture zones goes a long way toward solving the problem of successful repeatability unheard of in the past. The analog horizontal producers in-trend to the Prospect along a proven producing fault make this an exciting opportunity

Domestic Drilling & Operating LLC

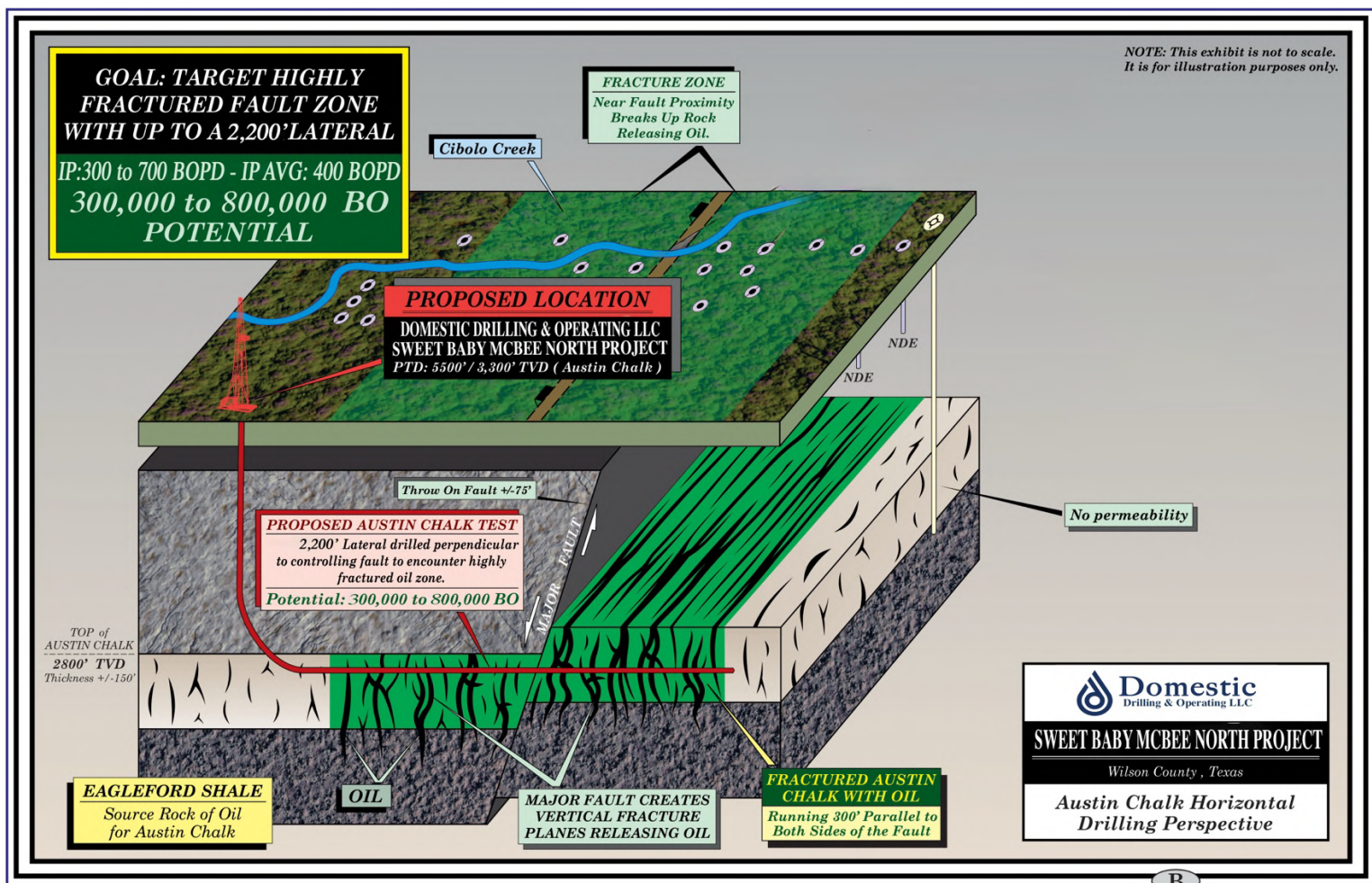
CUMULATIVE OIL PRODUCTION

WILSON COUNTY

Lease Property	State	County	Cumulative BOE	Producer Name(s)
Acleto Creek Waterflood Unit	Texas	Wilson County	440.2K BBL	A & O OIL COMPANY, LLC
Borgfeld Unit	Texas	Wilson County	687K BBL	EOG RESOURCES, INC
Brown Unit	Texas	Wilson County	483.7 BBL	EOG RESOURCES, INC
Casares Unit	Texas	Wilson County	976K BBL	EOG RESOURCES, INC
Dziuk C - Rct B1	Texas	Wilson County	365K BBL	WARWICK-ARTHEMIS, LLC
Faktor	Texas	Wilson County	550.6K BBL	WARWICK-ARTHEMIS, LLC
Falls City East	Texas	Wilson County	337K BBL	WARWICK-ARTHEMIS, LLC
Falls City West	Texas	Wilson County	400.1K BBL	WARWICK-ARTHEMIS, LLC
Gawik Nort Unit	Texas	Wilson County	354.3K BBL	WARWICK-ARTHEMIS, LLC
Gloriana Poth -a- Unit	Texas	Wilson County	407.7K BBL	FORTH WORTH NATURAL GAS, INC.
H. Moczygemba A	Texas	Wilson County	980.5K BBL	WARWICK-ARTHEMIS, LLC
Keller	Texas	Wilson County	399.5K BBL	WARWICK-ARTHEMIS, LLC
Kirchoff	Texas	Wilson County	493.2K BBL	WARWICK-ARTHEMIS, LLC
Lucherk Unit	Texas	Wilson County	541.7K BBL	WARWICK-ARTHEMIS, LLC
Manning Unit	Texas	Wilson County	424.1K BBL	EOG RESOURCES, INC
Moczygemba A-436	Texas	Wilson County	402.7K BBL	WARWICK-ARTHEMIS, LLC
Pawelek Moy Unit	Texas	Wilson County	1.1M BBL	EOG RESOURCES, INC
RCt A	Texas	Wilson County	741.3K BBL	WARWICK-ARTHEMIS, LLC
Sekula A	Texas	Wilson County	748K BBL	WARWICK-ARTHEMIS, LLC
Sekula Unit	Texas	Wilson County	505.8K BBL	EOG RESOURCES, INC
Shawna Wiatrek	Texas	Wilson County	414.2K BBL	WARWICK-ARTHEMIS, LLC
Wamer Unit	Texas	Wilson County	348.1K BBL	EOG RESOURCES, INC
Wamer	Texas	Wilson County	409.5K BBL	WARWICK-ARTHEMIS, LLC
Wamer C	Texas	Wilson County	351.5K BBL	WARWICK-ARTHEMIS, LLC
Yosko A	Texas	Wilson County	406K BBL	WARWICK-ARTHEMIS, LLC

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Wamken	Texas	Wilson County	409.5K BBL	WARWICK-ARTHEMIS, LLC
Gloriana Poth -a- Unit	Texas	Wilson County	407.7K BBL	FORTH WORTH NATURAL GAS, INC.
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Pawelek Moy Unit	Texas	Wilson County	1.1M BBL	EOG RESOURCES, INC

Domestic Drilling & Operating LLC
Wilson County Austin Chalk
Sweet Baby McBee North Project
HORIZONTAL DRILLING PERSPECTIVE



Domestic Drilling & Operating LLC

Wilson County Austin Chalk

1 New Drill

Wilson County, Texas

Total Units: 100	Units Available: 20
Revenue Interest Cost	\$60,000.00
Ownership Per Well	1%
Net Revenue Interest	.70%

This project is subject to prior sale and or withdrawal at any time. The above revenue interest participation cost is based on a single attempt **Turnkey Drilling Contract** and subject to certain Joint Operating Agreements (JOA).

The information contained herein is not to be considered an offer to sell an offer to purchase the interest described herein at any set terms or under set conditions. The information provided herein is solely provided to obtain indications of interest. The information contained herein was gathered from sources believed to be accurate and reliable, however, the submitter of the same shall not be responsible for any inaccuracies or losses occasioned thereby for any reason. The interests described herein are subject to prior sales, modification and withdrawal at the option of Domestic Drilling & Operating LLC Et AL., and the other parties affected Domestic Drilling & Operating LLC., without notice and without recourse on the part of any third party whatsoever.

Domestic Drilling & Operating LLC

Table Based Upon \$65 Per Barrel Oil Price

Figures Below Represent Production less royalty

Based on 100% Working Interest at 70% Net Revenue Working Interest.

TURN KEY

Working Interest		3.00%	2.00%	1.00%
TURN KEY INVESTMENT		\$180,000	\$120,000	\$60,000
NET REVENUE INTEREST (NRI)		70%	70%	70%
Input Oil Price Per Barrel:		\$65		
Days Per Month:		30		

BOPD	Gross Annual Revenue	Monthly Net Revenue	Months to Pay Out	Annual Net Revenue	Annual %ROI
700	\$16,607,500	\$29,063	6	\$348,758	194%
600	\$14,235,000	\$24,911	7	\$298,935	166%
500	\$11,862,500	\$20,759	9	\$249,113	138%
400	\$9,490,000	\$16,608	11	\$199,290	111%
300	\$7,117,500	\$12,456	14	\$149,468	83%
200	\$4,745,000	\$8,304	22	\$99,645	55%
0	\$0	\$0	0	\$0	0%

Monthly Net Revenue	Months to Pay Out	Annual Net Revenue	Annual %ROI
\$19,375	6	\$232,505	194%
\$16,608	7	\$199,290	166%
\$13,840	9	\$166,075	138%
\$11,072	11	\$132,860	111%
\$8,304	14	\$99,645	83%
\$5,536	22	\$66,430	55%
\$0	0	\$0	0%

Monthly Net Revenue	Months to Pay Out	Annual Net Revenue	Annual %ROI
\$9,688	6	\$116,253	194%
\$8,304	7	\$99,645	166%
\$6,920	9	\$83,038	138%
\$5,536	11	\$66,430	111%
\$4,152	14	\$49,823	83%
\$2,768	22	\$33,215	55%
\$0	0	\$0	0%

The values that are shown above are not hypothetical. Values are based on actual well production and used to assist in the calculation relating to possible production levels. Returns only include estimated well-tender fees, estimated operating expenses and royalty. The production levels indicated are only possible scenarios of production past performance is not indicative of future results in production. Risk factors to be considered with oil and gas drilling ventures include but are not limited to geologic, market, mechanical, and other operating risks. Domestic Drilling and Operating LLC Et Al information is purely illustrative. Domestic Drilling and Operating / D. Operating LLC cannot and does not guarantee revenue or returns based on well production and or oil (bbl) or natural gas (mcc) market price.

Domestic Drilling & Operating LLC

Wilson County Austin Chalk

Example of Tax Treatment & Benefits

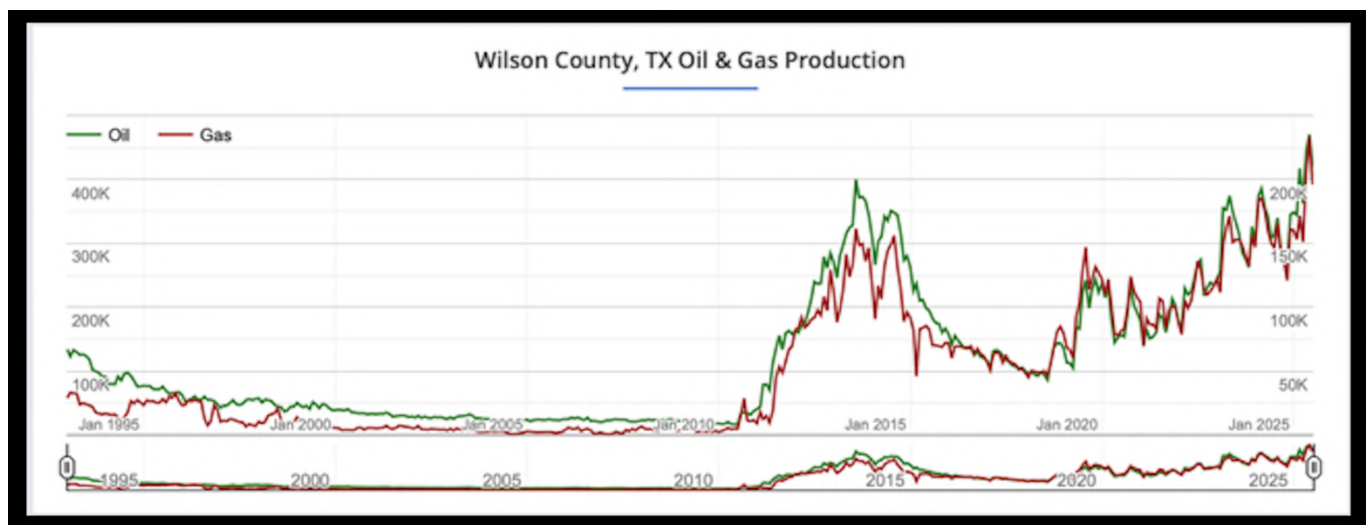
CATEGORY	1%WI	TAX TREATMENT	FIRST YEAR DEDUCTION	PERCENTAGE
LEASEHOLD.	\$0,000.00	Capitalized, Subject to Cost Depletion		
Intangible Turnkey Cost Drilling/ Testing	\$52,200.00	Expensed per Section 263 c	\$52,200.00	87%
Tangible Completion Cost Turnkey	\$6,600.00	Capital Equipment Section 179 Deduction Bonus Depreciation	\$6,600.00	11%
General Administrative	\$1,200.00	Expensed per Section 162, Ordinary and Necessary Expenses	\$1,200.00	2%
Total Cost	\$60,000.00		\$60,000.00	100%

Turnkey Agreement: The Company has entered into a Turnkey Agreement with the Operator to complete the drilling, testing, and completion and equipping of the subject well.

The Turnkey Agreement states that Operator will be limited to one attempt to complete the well in the Objective Formation to establish Production in Commercial Quantities. Any additional attempts are not covered in the Turnkey Agreement. Operator shall conduct all its efforts in a good and workmanlike manner and with reasonable due diligence.

The above information is intended as an illustration of what tax benefits may be expected under certain assumed conditions. This analysis should not be relied upon for any purpose other than illustration, and any perspective participant should consult your tax advisor.

Domestic Drilling & Operating LLC
WILSON COUNTY
OIL PRODUCTION 30 YEARS CHART



WILSON COUNTY, TX ACCOUNTS FOR
26%
OF OIL PRODUCTION IN TEXAS

Domestic Drilling & Operating LLC

Latest Field Production

Sweet Baby McBee Area Prospect

1. Sekula Well

Operator: [EOG RESOURCES, INC.]

Peak Production: Approximately 45,400 barrels of oil and 20,600 Mcf of gas in May 2025.

Lifetime production: 1,251,923 BBLs; 687,190 MCF

2. Shawna Wiatrek Well

Operator: [WARWICK -ARTEMIS, LLC]

Peak Production: Approximately 31,300 barrels of oil and 12,300 Mcf of gas in May 2025.

Lifetime production: 154,853 BBLs; 53,664 MCF

3. Yosko Well

Operator: [WARWICK -ARTEMIS, LLC]

Peak Production: Approximately 20,100 barrels of oil and 7,000 Mcf of gas in May 2025.

Lifetime production: 577,949 BBLs; 222,879 MCF

4. Queen 5 Well

Operator: [Trinity Operating (Usg), LLC]

Peak Production: Approximately 9,600 barrels of oil and 3,800 Mcf of gas in May 2025.

Lifetime production: 148,885 BBLs; 61,376 MCF

5. Robert Kotara Well

Operator: [WARWICK -ARTEMIS, LLC]

Peak Production: Approximately 6,100 barrels of oil and 4,400 Mcf of gas in May 2025.

Lifetime production: 648,613 BBLs; 396,116 MCF

6. Metallica 4 Well

Operator: [TRINITY OPERATING (USG), LLC]

Peak Production: Approximately 7,300 barrels of oil and 3,400 Mcf of gas in May 2025.

Lifetime production: 480,274 BBLs; 166,781 MCF

7. Kraken Well

Operator: [EOG RESOURCES, INC.]

Peak Production: Approximately 58,800 barrels of oil and 31,300 Mcf of gas in May 2025.

Lifetime production: 171,828 BBLs; 95,791 MCF

8. Hosek -Boening Well

Operator: [WARWICK -ARTEMIS, LLC]

Peak Production: Approximately 5,100 barrels of oil and 1,000 Mcf of gas in May 2025.

Lifetime production: 247,043 BBLs; 109,208 MCF

9. Heidi Ho Well

Operator: [WARWICK -ARTEMIS, LLC]

Peak Production: Approximately 21,100 barrels of oil and 5,800 Mcf of gas in May 2025.

Lifetime production: 90,000 BBLs; 24,653 MCF

10. Galapagos Well

Operator: [EOG RESOURCES, INC.]

Peak Production: Approximately 11,600 barrels of oil and 12,000 Mcf of gas in May 2025.

Lifetime production: 1,258,137 BBLs; 1,005,169 MCF

SOURCE: SXP WILSON COUNTY

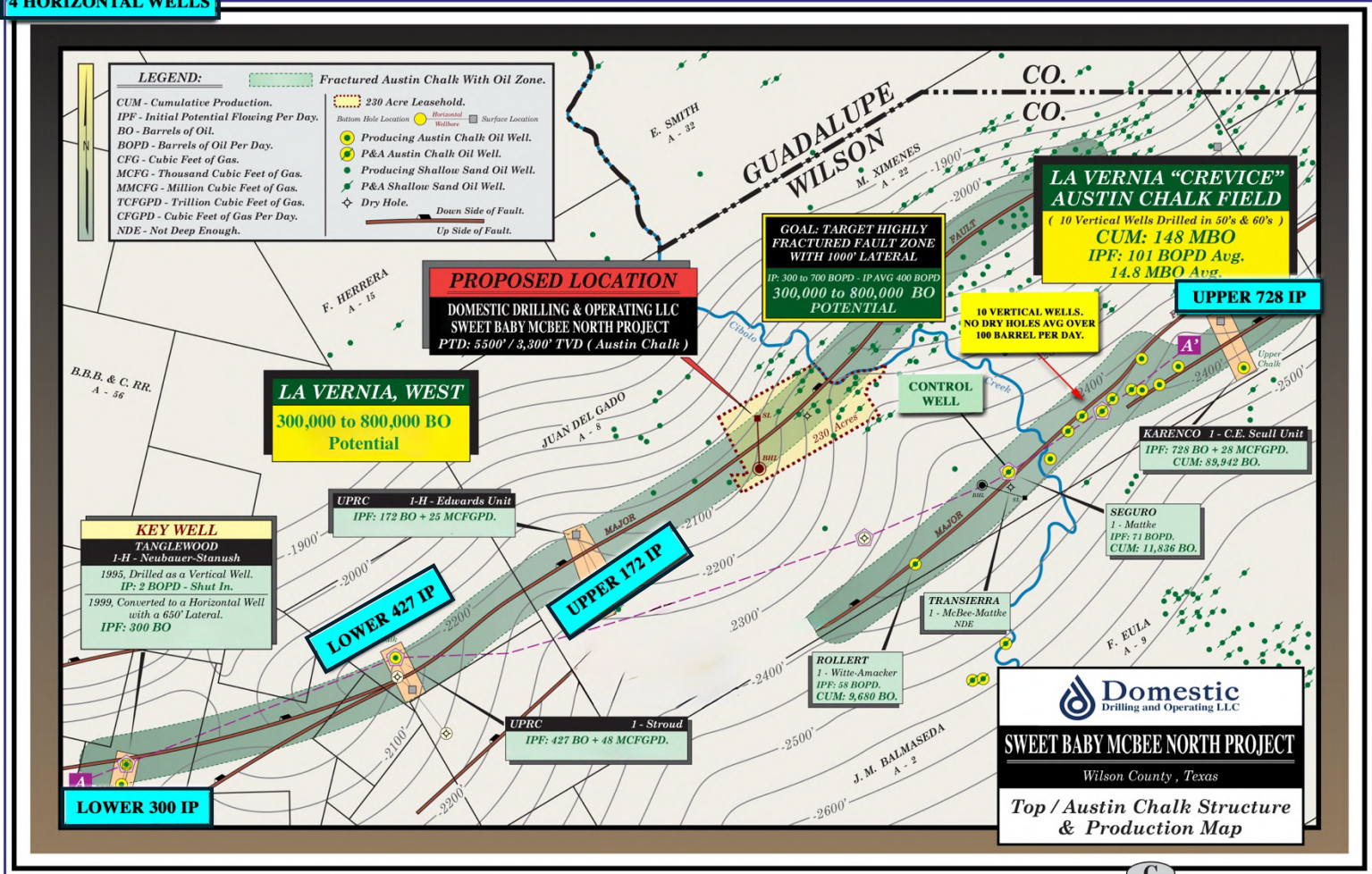
Domestic Drilling & Operating LLC

Wilson County Austin Chalk

Sweet Baby McBee North Project

**Total Oil Reserve Potential Prospect Lease Acreage;
Estimated Recovery Potential 300,000-800,000 BO.**

4 HORIZONTAL WELLS



Key Horizontal Wells

KARENCO Scull Unit #1 Scull Unit #1 well, this is the only horizontal well drilled far easterly edge of the field. Initial production rate of 728 BOPD 28 MCFLD & 0 BWPD.

UPRC Stroud #1 This lateral crossed the fault into the downthrown side of the position and had an initial production rate of 427 BOPD 48 MCFLD & 30 BWD.

TANGELWOOD #1 re-drilled as a horizontal well with an approximate 650' lateral in the lower Austin Chalk and had an initial production rate of 300 BOPD 1 MCFLD & 0 BWPD.

EDWARDS #1-Horizontal drilled into the Upper Chalk initial production rate of 172 BOPD 25 MCFLD & 0 BWPD.



Meet

OUR FOUNDER



Sean Roger - CEO and Geotechnical Engineer
31 years as an active Professional Landman

Born in 1969 and raised in Pasadena, California, Sean Roger began his career in public service with the California Conservation Corps and as a hotshot firefighter. After a career-ending injury, he moved to Texas in 1990 and entered the oil, gas, and real estate industries in 1994 as a Landman.

With over 30 years of experience, Sean is a field tested geotechnical engineer and owner-operator of Domestic Drilling & Operating and D. Operating LLC, based in Dallas. He specializes in seismic analysis, reservoir evaluation, and daily drilling operations, focusing on efficient, sustainable extraction.

Sean has worked with industry leaders such as Anadarko, ConocoPhillips, Devon, Pioneer, Halcon, and XTO, though he favors working with nimble independents. As a consultant, he helped acquire 81,000 net acres in East Texas, producing 9,200 Boe/d—assets later sold to Hawkwood in a \$500M deal. Today, he continues to lead exploration and production efforts across Texas, driven by deep industry knowledge and a hands-on approach.



Meet OUR GEOPHYSICIST

DOMESTIC DRILLING & OPERATING'S ROBERT MILES

Dr. Robert Miles earned his B.S. with distinction from the U.S. Naval Academy, followed by M.S. and Ph.D. degrees in Material Physics from the California Institute of Technology (Caltech).

He currently serves as the Chief Executive Officer and President of Liquid Gold Technologies. Previously, Dr. Miles worked at Hunt Oil and Sevin Rosen Funds (SRF), where he spearheaded Hunt Oil's initiatives in evaluating technological innovations related to oil and gas exploration and reservoir development, with a particular emphasis on enhancing production techniques in the Eagle Ford Shale.

Over the years, he has collaborated with SRF and an exploration firm to assess the effectiveness and potential of various reconnaissance and exploration technologies, utilizing advanced signal processing methods. Earlier in his career, he was a partner at Koch Industries, leading successful startups focused on exploration technologies, reconnaissance, and advanced materials. Additionally, he held a managerial role at McKinsey & Company, where he advised multiple Fortune 500 energy companies on operations, risk management, and capital efficiency. His experience also includes work at Jet Propulsion Labs in Pasadena, California, developing remote sensing algorithms for material characterization. Dr. Miles conducted research at IBM Research Labs in Yorktown Heights, New York, focusing on material analysis and characterization. Among his notable contributions is the invention of the QuickLook process, a mathematical technique that integrates multiple geological and geophysical datasets with varying geostatistical properties. He has played a leading role in discovering numerous new oil and gas fields both domestically and internationally, with a special focus on the Eagle Ford Shale and other productive formations.

Corporate References

State of Texas Railroad Commission

Operator's License ID NUMBER 196697

Dun and Brad Street Member ID Number 132022255

WWW.DNB.COM -1800-526-9018

American Association of Professional Landmen. Member ID Number 00110267 (AAPL)

Accredited Member, Better Business Bureau (BBB)

BBB Accreditation & Rating



Society of Petroleum Engineers Member ID Number 4798469. (SPE)

www.spe.org-1-800-456-6863

Secretary of State-File Number 802547174

<https://www.sos.state.tx>. Phone Number 512-463-5705

Banking Reference JP Morgan Chase Bank

Olivia Jordan

Relationship Manager II

Business Banking

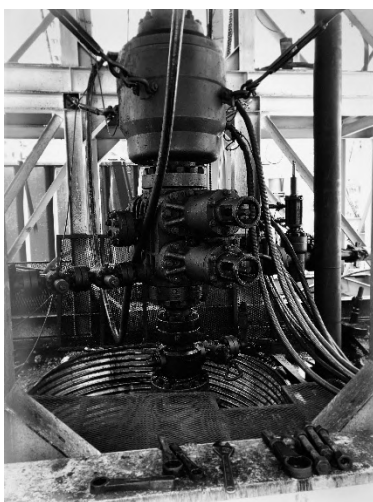
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Domestic Drilling & Operating LLC

Gallery of Work at Domestic Drilling and Operating's commitment to excellence in energy development.



Forward-Looking Statements

Certain information set forth in this presentation contains “forward-looking information”, including “future-oriented financial information” and “financial outlook”, under applicable securities laws (collectively referred to herein as forward-looking statements). Except for statements of historical fact, the information contained herein constitutes forward-looking statements and includes, but is not limited to, the (i) projected financial performance of the Company; (ii) completion of, and the use of proceeds from, the sale of the shares being offered hereunder; (iii) the expected development of the Company’s business, projects, and joint ventures; (iv) execution of the Company’s vision and growth strategy, including with respect to future M&A activity and global growth; (v) sources and availability of third-party financing for the Company’s projects; (vi) completion of the Company’s projects that are currently underway, in development or otherwise under consideration; (vi) renewal of the Company’s current customer, supplier and other material agreements; and (vii) future liquidity, working capital, and capital requirements. Forward-looking statements are provided to allow potential investors the opportunity to understand management’s beliefs and opinions in respect of the future so that they may use such beliefs and opinions as one factor in evaluating an investment.

These statements are not guarantees of future performance and undue reliance should not be placed on them. Such forward-looking statements necessarily involve known and unknown risks and uncertainties, which may cause actual performance and financial results in future periods to differ materially from any projections of future performance or result expressed or implied by such forward-looking statements.

Although forward-looking statements contained in this presentation are based upon what the management of the Company believes are reasonable assumptions, there can be no assurance that forward-looking statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements. The Company undertakes no obligation to update forward-looking statements if circumstances or management’s estimates or opinions should change except as required by applicable securities laws. The reader is cautioned not to place undue reliance on forward-looking statements.

Domestic Drilling & Operating / D. Operating LLC

Safe Harbor Agreement

Cautionary Statement for Purposes of the "Safe Harbor" provisions of the Private Securities Litigation Reform Act of 1995.

A "safe harbor" for forward-looking statements is provided by the Private Securities Litigation Reform Act of 1995 (Reform Act of 1995). The Reform Act of 1995 was adopted to encourage such forward-looking statements without the threat of litigation, provided those statements are identified as forward-looking and are accompanied by meaningful cautionary statements identifying important factors that could cause the actual results to differ materially from those projected in the statement. Forward-looking statements have been and will be made in written documents and oral presentations of D. Operating and its subsidiaries. Such statements are based on management's beliefs, as well as assumptions made by and information currently available to management. When used in this filing, the words "believe", "anticipate", "endeavor", "estimate", "expect", "objective", "projection", "forecast", "goal" and similar expressions are intended to identify forward-looking statements. In addition to any assumptions and other factors referred to specifically in connection with such forward-looking statements, factors that could cause D. Operating and its subsidiaries' actual results to differ materially from those contemplated in any forward-looking statements include, among others, the following:

- Factors affecting utility operations such as unusual weather conditions; catastrophic weather-related damage; unusual maintenance or repairs; unanticipated changes to fossil fuel costs; unanticipated changes to gas supply costs, or availability due to higher demand, shortages, transportation problems or other developments; environmental or pipeline incidents; transmission or distribution incidents; unanticipated changes to electric energy supply costs, or availability due to demand, shortages, transmission problems or other developments; or electric transmission or gas pipeline system constraints.

- Increased competition in the energy environment including effects of industry restructuring and unbundling.

- Regulatory factors such as unanticipated changes in rate-setting policies or procedures, recovery of investments and costs made under traditional regulation, and the frequency and timing of rate increases.

- Financial or regulatory accounting principles or policies imposed by the Financial Accounting Standards Board; the Securities and Exchange Commission; the Federal Energy Regulatory Commission; state public utility commissions; state entities which regulate electric and natural gas transmission and distribution, natural gas gathering and processing, electric power supply; and similar entities with regulatory oversight.

- Economic conditions including the effects of an economic downturn, inflation rates, commodity prices, and monetary fluctuations.

- Changing market conditions and a variety of other factors associated with physical energy and financial trading activities including, but not limited to, price, basis, credit, liquidity, volatility, capacity, interest rate, and warranty risks.

- The performance of projects undertaken by the Company's nonregulated businesses and the success of efforts to invest in and develop new opportunities, including but not limited to, the realization of Section 29 income tax credits and the Company's coal mining, gas marketing, and broadband strategies.

- Direct or indirect effects on our business, financial condition or liquidity resulting from a change in our credit rating, changes in interest rates, and/or changes in market perceptions of the utility industry and other energy-related industries.

- Employee or contractor workforce factors including changes in key executives, collective bargaining agreements with union employees, or work stoppages.

- Legal and regulatory delays and other obstacles associated with mergers, acquisitions, and investments in joint ventures.

- Costs and other effects of legal and administrative proceedings, settlements, investigations, claims, and other matters, including, but not limited to, those described in Management's Discussion and Analysis of Results of Operations and Financial Condition.

- Changes in Federal, state or local legislature requirements, such as changes in tax laws or rates, environmental laws and regulations. D. Operating and its subsidiaries undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of changes in actual results, changes in assumptions, other factors affecting such statements.

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